



LISKEARD TOWN COUNCIL

TREASURY MANAGEMENT STRATEGY 2026/27

1. OVERVIEW

This document gives guidance on investments and borrowing by Liskeard Town Council in accordance with 'the Local Government Act 2003'. It highlights that the Council is committed to sound Treasury Management practices to ensure that:

- Treasury Management decisions are taken in accordance with good professional practice,
- Capital expenditure plans are affordable, maintain the capital value of assets and aim to increase income streams, and
- All external borrowing and other long-term liabilities are within prudent and sustainable levels.

The Chartered Institute of Public Finance and Accountancy (CIPFA) Treasury Management Code of Practice defines Treasury Management as:

'The management of the Council's cash flows, its banking, money market and capital market transactions; the effective control of the risks associated with those activities; and the pursuit of optimum performance consistent with those risks.'

2. INTRODUCTION

2.1 The Town Council acknowledges the importance of prudently investing temporary surplus funds held on behalf of the community.

2.2 This Strategy complies with the requirements set out in the Ministry for Housing, Communities and Local Government (MHCLG) Guidance on Local Government Investments and CIPFA's Treasury Management in Public Services: Code of Practice and Cross Sector Guidance Notes and takes account of Section 15 of the Local Government Act 2003 and Best Practice from the National Association of Local Councils (NALC).

2.3 Where the Council also administers trust funds (e.g. the Eva Bowles Memorial Fund) for the purposes of awarding grants within the community, the same principles will be applied.

3. INVESTMENT OBJECTIVES

3.1 The Council's investment priorities are the security of reserves and liquidity of its investments. The Council will aim to achieve an optimum return on its investments commensurate with proper levels of security and liquidity. Such investments will only be made having sought advice where appropriate.

3.2 All investments will be made in sterling.

3.3 The MHCLG maintains that borrowing money purely to invest or to lend and make a return is unlawful and the Council will not engage in such activity.

3.4 Where external investment managers are used, they will be contractually required to comply with the Strategy.

3.5 The amount of any specified investment can be up to 100% of the Council's available funds for investing.

4. SPECIFIED INVESTMENTS

4.1 Specified investments are those offering high security and high liquidity made in sterling and maturing in no more than a year. Such short-term investments made with the UK Government or a Local Authority or Town and Parish Council will automatically be specified investments.

4.2 For the prudent management of its treasury balances maintaining sufficient levels of security and liquidity, the Council will use:

- Deposits with banks, building societies, local authorities or other public authorities
- The UK Debt Management Office of HM Government

Any short-term surplus will be invested in this way in order to maximise the return.

The Council's current investments are with HSBC Bank PLC, Lloyds Bank PLC and Cornwall Council which provides a secure yield/rate of interest and liquidity.

5. NON-SPECIFIED INVESTMENTS

5.1 These investments have greater potential risk and include any financial investment that does not meet the criteria to be treated as a specified investment – examples include stocks and shares, or investments denominated in a foreign currency.

5.2 Given the unpredictability and uncertainty surrounding such investments the Council **does not currently** use this type of investment.

6. LIQUIDITY OF INVESTMENTS

6.1 The Council will determine the maximum periods for which funds may prudently be committed so as not to compromise liquidity.

7. LONG TERM INVESTMENTS

7.1 Long term investments are defined in the Guidance as greater than 12 months and are classed as capital expenditure.

7.2 When investing in corporate bonds and/or government bonds the credit rating alone is not sufficient to make an investment, it needs to be reviewed within the context of the wider financial economic information available and advice.

7.3 The Council **does not currently** hold any funds in long-term investments. Such investments will only be made having sought advice where appropriate.

8. REPORTING ON INVESTMENT PERFORMANCE

8.1 Investment performance statements will be circulated regularly to Council.

8.2 The Council will ensure that the Committee and RFO have sufficient training to underpin their responsibility to scrutinise this treasury management function.

8.3 Investment forecasts for the coming year were accounted for when the budget was prepared. At the end of the financial year the RFO will report on investment activity to the Committee.

9. EXTERNAL BORROWING

9.1 Introduction

The Council acknowledges the importance of borrowing funds and the financial impact on the Council and the local community. The Council will agree borrowing for specific capital projects (as defined in section 16 of the 2003 Act) and gain approval for borrowing by sending an application to NALC. All borrowing must be approved by full council.

9.2 Principles

Before a council can borrow a sum of money, it must first receive an approval to borrow (loan sanction) from the MHCLG, unless it is for a temporary loan or overdraft from a bank or otherwise of sums which the council may temporarily require to meet revenue expenditure.

The Council is usually only authorised to borrow a maximum of £500,000 in any single financial year for any single purpose.

The process to be followed and the criteria applied in deciding whether approval should be forthcoming are detailed in the Guide to Parish and Town Council Borrowing in England, jointly published by NALC. The Council will ensure the following criteria when considering requesting a borrowing approval:

- The borrowing should only be used for the purpose of Capital expenditure as defined by Section 16 of the Local Government Act 2003.
- The borrowing amount should not be less than £5 multiplied by the number of local government electors in the area of the Council on the first day of the current financial year (1 April) – as at 1 January 2026 £42,265.
- Any unallocated balances including where appropriate capital receipts beyond those required for the prudent financial management of the council, should be used in the project for which the borrowing is required.
- The Council should have a realistic budget for the servicing and repayment of the debt, considering the future effect on the council's precept and cash flow.
- The Council must not mortgage or charge any of its property as security for money borrowed.

9.3 Interest Rates

The Council will look around for the best possible terms when borrowing but will usually use the Public Works Loan Board (PWLb). The Council feels that the fixed term rates offered by the PWLB are relatively cheap and offer stability for the financial planning of the council. By statutory provision, loans to local authorities from the PWLB are automatically secured on the revenues of the authority rather than by reference to specific revenues, assets or collateral.

9.4 Period of Loan

The Council will determine the period of each loan which should not exceed the period for which the expenditure is forecast to provide benefit to the Council i.e. useful life of the asset. The maximum period will begin on the date on which the money is borrowed, and will be;

- 50 years for acquisition of, or work on or to, land, buildings, roads or structures or
- 10 years in all other cases.

9.5 Current External Borrowing

The Town Council **currently has no external borrowing.**

9.6 Further Anticipated External Borrowing

The Council has **no plans currently to incur capital expenditure which will require a loan sanction or external borrowing but** may consider this in the future to progress projects such as the Guildhall refurbishment.

10. REVIEW AND AMENDMENT OF REGULATIONS

10.1 This Strategy will be reviewed annually. The annual Strategy for the coming year will be prepared by the RFO and presented for approval by Council.

10.2 The Council reserves the right to make variations to the Strategy at any time subject to the approval of Full Council. Any variations will be made available to the public.

11. FREEDOM OF INFORMATION

11.1 In accordance with the Freedom of Information Act 2000 this document will be posted on the Council's website www.liskeard.gov.uk

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